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Cc: Brown, Anthony R (RM)[anthony.brown@bp.com]
From: Halsey, Ronald H
Sent: Tue 12/5/2017 9:35:23 PM
Subject: Atlantic Response on LEAN

Hi Dana and Julie,

It was nice to meet with both of you and Caleb last week in San Francisco. I think our meeting was productive and we look forward to submitting the Site Characterization Report at the end of the month!

During our meeting I mentioned we were contacted by a reporter, Marcus Stern, asking questions about Leviathan and LEAN. Our response is attached below. Let me know if you have any questions. Thanks.

Ron Halsey

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Statement on Behalf of Atlantic Richfield

Atlantic Richfield has been working with the EPA to explore opportunities to utilize the LEAN approach at Leviathan and potentially other Atlantic Richfield Superfund sites. Adopting a LEAN approach means applying proven processes to identify and eliminate non-value added activity in the remediation process. The LEAN process reduces complexity, minimizes rework and empowers the workforce to advance the site through the CERCLA process in a more timely manner. The LEAN approach has been used successfully at other EPA sites outside the Superfund program.

We are confident that applying LEAN strategies at Leviathan would accelerate progress on the site and would provide important learnings that could be applied to other sites around the country. Atlantic Richfield is eager to work with the EPA to demonstrate the benefits of a LEAN approach to reach a final remedy that is protective of human health and the environment.

Additional Background:

The Anaconda Company was the original owner/operator of the Leviathan mine site during 1951 through 1962, when Anaconda sold its interest in the mine. Atlantic Richfield Company purchased The Anaconda Company 15 years after that sale in 1977 and never owned or operated the Leviathan mine site. The State of California now owns the Leviathan mine site. Atlantic Richfield became a BP-affiliated company in 2000 and continues to manage the liabilities remaining from its Anaconda legacy sites - even those assets that were sold or closed prior to the purchase.

Further information on site assessment activity can be found on EPA's website <https://yosemite.epa.gov/r9/sfund/r9sfdocw.nsf/ViewByEPAID/CAD980673685>